

#### COUNTY GOVERNMENT OF WEST POKOT P.O. Box 222-30600 KAPENGURIA



## SECOND KENYA DEVOLUTION SUPPORT PROGRAM (KDSP II)

County Institutional Development Plan and Budget FY2024/25

#### 1.Introduction

The West Pokot County KDSP II workplan, Budget and Cash Plan was prepared in a participatory process after county sensitization and capacity building by the State Department for Devolution between 20th and 21st may 2024 at Sirikwa Hotel in Eldoret city. It involved bringing together Chief Officers for Public Service Management Devolved Units, Administration & ICT and Finance, County Program Coordinator and 3 key Result Areas focal persons who participated in the development of the plan.

## 2. KDSP II main objective

The KDSP II main objective is to strengthen county performance in the financing, management, coordination, and accountability for resources.

### 3. Proposed Activities for FY 2024/25

#### The priorities for the year include:

- Prepare a County OSR enhancement plan, Policies and laws on OSR.
- Prepare a county pending bill action plan.
- Development/Review of the county organizational structures.
- Carry out a HR and skills audit, (payroll audit).
- Roll out county performance management framework.
- Conduct county project stocktaking.
- Screening of proposed KDSP II infrastructure investments.
- Training of gender officers.
- Sensitization of CPSC, CPTC, and CPIU.

#### Justification for the priorities:

- Low collection of OSR affected by lack of taxpayer register and manual revenue collection.
- Huge pending bills inherited which needs verification of eligible and ineligible pending bills for resettlement.
- Lack of approved departmental organization structure affecting staff establishment and job placement.
- Weak human resource and payroll management control which requires audit to establish numbers of staff.

 Lack of accurate county project database affecting planning and accountability of projects.

#### Expected outcomes by end of the year:

- Increased OSR by 5%
- Reduced Outstanding commitments and pending bills
- Aligned approved staff establishment, HR records and payroll
- Aligned Performance Indicators and Targets (Institutional & Individual) to County Priorities
- Improved county public investments which are aligned to citizen service delivery needs
- Improved County coordination and management of KDSP II

#### **WORK PLAN**

#### **COUNTY GOVERNMENT OF WEST POKOT**

# SECOND KENYA DEVOLUTION SUPPORT PROGRAM (KDSPII)

# **WORK PLAN FOR THE FINANCIAL YEAR 2024/25**

KRA	DLIs	Expected Output/D eliverabl e	Activity Descriptio n	Description of Sub-Activities	Means of Verificat ion	Unit (person s, days, consult ants, worksh ops)	Ti me s	Numb er	Unit Cost	Da ys	Total Cost	St ar t D at e	En d Dat e	Lead depa rtme nt for impl emen tatio n
KRA 1: Sustaina	DLI 3 Participating	Increase d OSR	Prepare a County	Revenue	county	Persons								Fina nce
ble Financin g and Expendit ure Manage ment	counties that have increased their Own Source Revenue (OSR) by at least 5% annually, over and above the	by 5%	OSR enhancem ent plan, Policies and laws on OSR	Mapping: Conduct inventory of all potential revenue sources (through use of enumerators per ward)	taxpayer registers prepared		1	67	3,000. 00	7	1,407,0 00.00	N o v- 2 4	No v- 24	and Econ omic Plan ning

rate of inflation.		Training of	Training	Worksh								Fina
		enumerators for tax payer and revenue streams mapping	Report Attendan ce List	op	1	67	2,500. 00	2	335,00 0.00	N o v- 2 4	No v- 24	nce and Econ omic Plan ning
		Prepare county taxpayer register and mapped revenue streams report	Worksho p Report Attendan ce List	Worksh op	1	10	11,20 0.00	2	224,00 0.00	N o v- 2 4	No v- 24	Fina nce and Econ omic Plan ning
			Report writing	Worksh op	1	10	2,500. 00	2	50,000. 00	N o v- 2 4	No v- 24	Fina nce and Econ omic

		Conduct public stakeholders' sensitization and publicity awareness on trade licensing (chamber of commerce, transport sector, Natural resource& Livestock and agriculture)	Worksho p Report Attendan ce List		1	30	2,500. 00	1	75,000. 00	O ct - 2 4	Oct -24	Plan ning Fina nce and Econ omic Plan ning
			Worksho p Report Attendan ce List	worksh op	1	30	2000	1	60,000. 00	O ct - 2 4	Oct -24	Fina nce and Econ omic Plan ning

	Capacity building of Revenue clerks on automation and reporting	Worksho p Report Attendan ce List	Persons	1	40	6,300. 00	2	504,00 0.00	N o v- 2 4	No v- 24	Fina nce and Econ omic Plan ning
		Worksho p Report Attendan ce List	worksh op	1	40	2,500. 00	2	200,00			
	Digitize county land rates records	No. of plots digitalize d	Plots	1	7	11,20 0.00	5	392,00 0.00	F e b- 2 5	Feb -25	Fina nce and Econ omic Plan ning
		Attendan ce List	Worksh op	1	7	2,500. 00	5	87,500. 00	F e b- 2 5	Feb -25	Fina nce and Econ omic Plan ning
	Purchase Revenue	Gadgets purchase d	Numbe r	1	20	60,00	1	1,200,0 00.00	F e b-	Feb -25	Fina nce and

				Automation								2		Econ
				gadgets								5		omic
														Plan
														ning
				Automation	Preparati	Contrac								
				of Sigor sub-	on of	t								
				county	BQs							F		
				hospital	Procure				3,800,		3,800,0	e	Feb	
				services	ment		1	1	0.000	1	00.00	b-	-24	
					process				0		00.00	2	21	
					Installati							4		
					on									
					Works									
				Quarterly	OSR									Fina
				Publish	reports in									nce
				County OSR	county									and
				performance	website									Econ
				in the county										omic
				website										Plan
														ning
Sub-total											8,334,5			
											00.00			-
	DLI 4 Counties	Outstand	Prepare a	1.Establishm	Appoint	Persons								Fina
	that have	ing	county	ent of County	ment									nce
	prepared and	commit	pending	Pending bills	Letters						-			and
	are	ments	bill action	verification										Econ
	implementing	and	plan	committee										omic

action plans to reduce the stock of pending bills and maintain it at minimal levels	pending bills reduced											Plan ning
		Field physical verification of all ineligible pending bills	Field work report	persons	1	10	14,00 0.00	5	700,00 0.00	O ct - 2 4	Oct -24	Fina nce and Econ omic Plan ning
			Work ticket	Litres	1	60	182.0	5	54,600. 00	O ct - 2 4	Oct -24	
		Preparation of quarterly pending bills status reports	quarterly pending bills reports	Persons	4	4	11,20 0.00	2	358,40 0.00	O ct - 2 4	Jun -25	Fina nce and Econ omic Plan ning
				confere nce	4	4	2,500. 00	2	80,000. 00	O ct	Jun -25	

T	Ţ Ţ	1		ı			1	1	1			1
										-		
										2		
										4		
		Engagement	Minutes	Persons								Fina
		with county	Attendan							N		nce
		Assembly	ce List				14,00		280,00	О	No	and
		select			1	20	0.00	1	0.00	V-	V-	Econ
		committee on					0.00		0.00	2	24	omic
		matters on								4		Plan
		pending bills										ning
			Minutes	Confere	_		2,500.		50,000.		_	
			Attendan	nce	1	20	00	1	00			
			ce List				00		00			
		Publish	Publishe									Fina
		verified	d									nce
		pending bills	pending									and
		on County	bill						-			Econ
		Website	report on									omic
			Website									Plan
												ning
									-			
		Training of	Training	Confere								
		accountants	Report	nce								
		on	Attendan									
		preparation	ce List		1	20	2,500.	1	50,000.			
		of financial					00		00			
		reports on										
		accrual basis										
		accidal basis										

			Strengthen ing of IFMIS controls for exchequer requests and pending bills		Training Report Attendan ce List	persons	1	20	16,50 0.00	2	660,00 0.00	D e c- 2 4	De c- 24	Fina nce and Econ omic Plan ning
Sub-total											2,233,0 00.00			_
KRA 2: Intergov ernmenta l Coordina tion, Institutio nal Performa nce and Human Resource Manage ment	DLI 5 Counties that have integrated their HR records, authorized staff establishment and payroll, and uploaded cleaned payrolls in the HRMIS	Aligning of approved staff establish ment, HR records, and payroll	Developm ent and review of the county organizati onal structures	Sensitize county executive, Accounting officers ,directors and public service board on organization structure, staff establishment records and payroll	Training Report Attendan ce list	persons	1	52	16,80 0.00	2	1,747,2 00.00	D e c- 2 4	De c-24	

				Confere	1	52	2,500. 00	2	260,00 0.00	D e c- 2 4	De c- 24	
		Review existing and development of county departments Organization al Structure and Staff Establishmen t	Attendan ce Report	worksh ops	1	10	16,80 0.00	5	840,00 0.00	O ct - 2 4	Oct -24	Coun ty publi c Servi ce boar d
				confere nce	1	10	2,500. 00	5	125,00 0.00	O ct - 2 4	Oct -24	
		Validation of county departments Organization al Structure and Staff Establishmen t by County	Reports Attendan ce List	Worksh op	1	52	2,500. 00	2	260,00 0.00	O ct - 2 4	Oct -24	Publi c Servi ce Man agem ent, CT

		Executive committee, Counting officers and directors										and Devo lved Units
									-			Publi c Servi ce Man agem ent, ICT and Devo lved Units
		Cabinet approval of departmental organization structure and Staff Establishmen t	Minutes Attendan ce List Approve d departme ntal organizat ion structure and staff	persons	1	20	16,80 0.00	1	336,00 0.00	D e c- 2 4	De c- 24	Publi c Servi ce Man agem ent, ICT and Devo

			establish								lved
			ment								Units
				confere	1	20	2,500.	1	50,000.		
				nce		20	00	_	00		
		sensitization	Attendan	Confere							
		and training	ce List	nce							
		on HRMIS,	Report								
		data			1	5	11,20	5	280,00		
		cleansing and					0.00		0.00		
		uploading									
		clean data on									
		the HRMIS		2			2.500		<b>52.7</b> 00		
				confere nce	1	5	2,500. 00	5	62,500. 00		
		Upload		ince			00		00		
		Approved									
		authorized									
		staff									
		establishment									
		in the county									
		website									
											Publi
									-		c
											Servi

									2.040.7			ce Man agem ent, ICT and Devo lved Units
	Payroll audit	Preparation of documents for the special payroll audit by OAG	Availed documen ts for Audit						3,960,7 00.00	N o v- 2 4	No v- 24	Publi c Servi ce Man agem ent, ICT and Devo lved Units
		sensitizing the internal audit in preparation for the	Attendan ce Reports	Worksh op	1	6	2,500. 00	2	30,000. 00			

	independent verification by OAG		persons	1	6	2,500. 00	2	30,000.			
	Development of an action plan for implementing the recommendat ions of the OAG in- depth payroll audit by public service board and HR	Minutes Attendan ce List	persons	1	10	14,00 0.00	3	420,00 0.00	N o v- 2 4	No v- 24	Publi c Servi ce Man agem ent,I CT and Devo lved Units
			Worksh op	1	10	2,500. 00	3	75,000. 00			
	Payroll cleansing by payroll staff	cleaned payroll	Persons	1	10	11,20 0.00	3	336,00 0.00			
			Worksh op	1	10	2,500. 00	3	75,000. 00			
Sub	total							966,00 0.00			

	HR and Skills Audit	Conduct staff headcount and verification against payroll data.	No. of staff verified	person	1	10	16,80 0.00	5	840,00 0.00	Ja n- 2 5	Jan -25	Publi c servi ce boar d
		Verify credentials, contracts, appointment letters, job descriptions training, and work experience	Minutes Attendan ce List Report	person	1	10	14,00 0.00	5	700,00	Ja n- 2 5	Jan -25	Publi c Servi ce Man agem ent,I CT and Devo lved Units
				confere nce	1	10	2,500. 00	5	125,00 0.00			
		Compare current skills with the county's strategic needs to identify gaps	Minutes Attendan ce List Report	person	1	10	14,00 0.00	1	140,00 0.00			

		Cabinet approval of HR, skils and Payroll audit	s and	confere nce person	1	10 20	2,500. 00 16,80 0.00	1	25,000. 00 336,00 0.00			
		report	payroll Audit	confere nce								Publi c
					1	20	2,500. 00	1	50,000. 00	Ja n- 2 5	Jan -25	Servi ce Man agem ent, ICT and Devo lved Units
	Subtotal								2,216,0 00.00			
TOTAL DL5									7,142,7 00.00			

DLI 6 Counties	Performa	Capacity	Sensitization	Training	Persons							Publi
are enhancing	nce	building	of CECM,	Report								c
accountability	Indicator		Cos and	Attendan								Servi
for results	s and		directors on	ce list								ce
through an	Targets		performance	Approve								Man
integrated	(Instituti		contracting	d PC				16.00		2 (20 0		agem
performance	onal &					1	52	16,80	3	2,620,8		ent,I
management	Individu							0.00		00.00		CT
framework	al)											and
	Aligned											Devo
	to											lved
	County											Units
	Priorities											
					confere	1	52	2,500.	3	390,00		
					nce	1	32	00	3	0.00		
		Placing of	Identification	Signed	confere							
		County	of	PC	nce							
		Departme	Performance									
		nts and	Targets and									
		Agencies	Indicators									
		on	that are					2,500.		150,00		
		performan	aligned to the			1	60	00	1	0.00		
		ce	County							0.00		
		contractin	planning									
		g	frameworks,									
			ADPs and the									
			approved									
			budget									

	Negotiation and Vetting of the draft Performance Contracts Signing of the Performance Contracts										
Cascading of the Performan ce Contracts	Signing of PCs between the CECM and the COs, between the COs and the Directors, from the Directors to individuals through the Staff Performance Appraisal System.							-			Publi c Servi ce Man agem ent, ICT and Devo lved Units
Monitorin g and Reporting	Conduct quarterly and	Quarterl y and	confere nce	1	10	2,500. 00	4	100,00	O ct	Oct -24	Publi c Servi

	of performan ce	mid-year assessment	mid year reports							2 4		ce Man agem ent,I CT and Devo
				Persons	1	10	14,00 0.00	4	560,00 0.00			lved Units
	Annual Performan ce Evaluation of performan ce at the county and individual level	Self-assessment, moderation, report writing, release of performance evaluation results and deployment of rewards and sanctions on performance.							-	O ct - 2 4	Oct -24	Publi c Servi ce Man agem ent,I CT and Devo lved Units
	Developm ent and implement	Sensitization of CECM, Cos, public	Reports Attendan ce list	confere nce	1	52	2,500. 00	1	130,00 0.00			Publi c Servi

	odi on of	aamulaa kaa : 1		I		1	I	
	ation of	service board						ce
	the change	and directors						Man
	manageme	on change						agem
	nt plan on	management						ent,I
	integrated							CT
	performan							and
	ce							Devo
	manageme							lved
	nt							Units
	·							Publi
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								Servi
								ce
								Man
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								ent,I
								CT
								and
								Devo
								lved
								Units
							-	
Total DL6							3,950,8	
							00.00	
							30.00	

Improve	Roll out	Capacity	Report	Persons								Fina
d county	county	building of	Attendan	1 0130113								nce
public	PIM	CECM, Cos	ce List									and
investme	framework	and directors	CC List									Econ
nts		on project										omic
which	, Environm											Plan
		management committees										
are	ental,											ning
aligned	Social,	on · ·										
to citizen	Health,	monitoring										
service	and Safety	and										
delivery	Risk and	oversight,								S		
needs	Impacts	feedback							10000	e	~	
	Managem	mechanisms			1	52	2,500.	1	130,00		Sep	
	ent	and gender					00		0.00	p- 2	-24	
	(ESHSRI	mainstreamin								4		
	M)	g.										
	Manual,											
	public											
	participati											
	on											
	guidelines,											
	and											
	project											
	manageme											
	nt											
	guidelines											
		Uploading of	Quarterl	Persons	4	2	11,20	1	89,600.			
		project data	y reports		4	2	0.00	1	00			

	Screening of proposed KDSP II infrastruct ure investment s	in the investment dashboards  Screening of proposed infrastructure investment (financial and economic feasibility, environmenta l, social and climate change)	Screenin g Reports	persons	1	4	14,00 0.00	3	168,00 0.00	Ja n- 2 5	Jan -25	Wate r, Envi ronm ent, Natu ral Reso urces and Clim ate Chan
	Training of gender officers	Training of gender officers	Training Report	Persons	1	4	14,00 0.00	3	168,00 0.00	Ja n- 2 5	Jan -25	yout hs Affai rs, Sport s, Tour ism, Cult ure

													and Soci al Servi ces
										<u>555,60</u> <u>0.00</u>			Fina nce and Econ omic Plan ning
Program Manage ment/Co ordinatio n	Improve d County coordinat ion and manage ment of KDSP II	County Program Steering Committe e (CPSC) Expenses	Sensitization of CPSC	Training Reports Attendan ce List	Persons	2	7	16,80 0.00	3	705,60 0.00	S e p-2 4	Jun -25	Publi c Servi ce Man agem ent,I CT and Devo lved Units

		CPSC meetings	Minutes Attendan ce List	Persons	2	10	16,80 0.00	3	1,008,0 00.00	S e p-2 4	Jun -25	Publi c Servi ce Man agem ent,I CT and Devo lved Units
												Publi c Servi ce Man agem ent,I CT and Devo lved Units
	County Program Technical Committe	Sensitization of CPTC	Training Reports Attendan ce List	Persons	2	12	16,80 0.00	3	1,209,6 00.00	S e p-	Jun -25	Publi c Servi ce

	e (CPTC) Expenses	СРТС	Minutes	Persons						2 4		Man agem ent,I CT and Devo lved Units Publi
		meetings	Attendan ce List	reisolls	3	12	16,80 0.00	3	1,814,4 00.00	S e p- 2 4	Jun -25	c Servi ce Man agem ent,I CT and Devo lved Units
	CPIU Operation al Expenses	Capacity building of CPIU staffs	Training Reports	Worksh ops	2	14	14,00 0.00	4	1,568,0 00.00	S e p- 2 4	Jun -25	Publi c Servi ce Man agem ent,I

		Purchase of office stationaries	LPO/LS O	1	1	2,152, 000.0 0	1	2,152,0 00.00	S e p- 2 4	Jun -25	CT and Devo lved Units Publi c Servi ce Man agem ent,I CT and Devo lved Units
		Travel cost and DSA		1	1	4,048, 300.0 0	1	4,048,3 00.00	S e p- 2 4	Jun -25	Publi c Servi ce Man agem ent,I CT and Devo

		conference			1	1	500,0 00.00	1	500,00			lved Units
		Quarterly report preparations (M&E)	Reports	Persons	4	5	14,00 0.00	2	560,00 0.00	S e p-2 4	Jun -25	Publi c Servi ce Man agem ent,I CT and Devo lved Units
		CPIU meetings	Minutes Attendan ce List	Persons	7	5	14,00 0.00	3	1,470,0 00.00	S e p- 2 4	Jun -25	Publi c Servi ce Man agem ent,I CT and Devo

													lved Units
		developme nt and implement ation of a KDSPII M&E framework	M&E framework	Minutes Attendan ce List	Persons	1	5	14,00 0.00	3	210,00 0.00	S e p-2 4	Jun -25	Publi c Servi ce Man agem ent,I CT and Devo lved Units
					Confere nce	1	5	2,500. 00	3	37,500. 00	S e p- 2 4	Jun -25	
Sub- Total										15,283, 400.00			
GRAND SUMM ARY										37,500, 000.00			

#### **BUDGET**

# COUNTY GOVERNMENT OF WEST POKOT SECOND KENYA DEVOLUTION SUPPORT PROGRAM (KDSPII) BUDGET FOR THE FINANCIAL YEAR 2024/25

No	Activity	Lead Department	Start Date	End Date	Budget (in KES)
1	Prepare a County OSR enhancement plan, Policies and laws on OSR	Finance and Economic Planning	01/09/2024	30/02/2025	8,334,500.00
2	Prepare a county pending bill action plan	Finance and Economic Planning	01/09/2024	30/12/2024	2,233,000.00
3	Development/Review of the county organizational structures	Public Service Management, ICT and Devolved Units	01/10/2024	30/12/2024	3,960,700.00
4	Payroll Audit	Public Service Management, ICT and Devolved Units	01/11/2024	01/01/2025	966,000.00
5	HR and skill Audit	Public Service Management, ICT and Devolved Units	01/11/2024	01/01/2025	2,216,000.00
6	Roll out Integrated performance county management framework	Public Service Management, ICT and Devolved Units	01/10/2024	30/10/2024	3,950,800.00
7	Improved county public investments which are aligned to citizen service delivery needs(	Finance and Economic Planning	01/08/2024	01/01/2025	555,600.00
8	Program Management/Coordination				15,283,400.00
	Total				<u>37,500,000.00</u>

## **CASH FLOW**

# COUNTY GOVERNMENT OF WEST POKOT SECOND KENYA DEVOLUTION SUPPORT PROGRAM (KDSPII) CASH FLOW PLAN FOR THE FINANCIAL YEAR 2024/25

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S/ R														
N		JU												
О	Item Description	L	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	TOTAL
1	Prepare a County OSR enhancement plan, Policies and laws on OSR			660,000. 00	160,000.0	3,535,000 .00	1,856,300 .00	25,000.00	1,987,700 .00		25,000.00	60,500.00	25,000.00	8,334,500. 00
2	Prepare a county pending bill action plan			694,000. 00	1,000,000				539,000.0					2,233,000. 00
3	Development/Revie w of the county organizational structures				1,190,000 .00	716,000.0 0	386,000.0		668,700.0		500,000.0	500,000.0		3,960,700. 00
4	Payroll Audit					515,000.0 0		381,000.0 0	70,000.00					966,000.0 0
5	HR and skill Audit				1,800,000 .00			35,000.00		311,000.0 0	35,000.00		35,000.00	2,216,000. 00
6	Roll out Integrated performance county management framework		165,000. 00	405,000. 00	420,000.0	420,000.0	297,500.0	1,633,000 .00		310,000.0	300,300.0			3,950,800. 00
7	Improved county public investments which are aligned to citizen service delivery needs(			495,000. 00			20,000.00	40,600.00						555,600.0
8	Program Management/Coordi nation		400,000. 00	378,000. 00	1,598,000 .00	1,637,900 .00	1,690,000 .00	1,650,000 .00	1,710,000 .00	1,638,000 .00	1,430,000 .00	1,625,000 .00	1,526,500 .00	15,283,40 0.00
														-
	TOTAL													37,500,00 0.00

Work plan, Budget and cash flow plan approval and Implementation arrangements

In order to achieve the program objective which is to strengthen county performance in the financing, management, coordination, and accountability for resources, budget execution and expenditure is critical to the success of the program.

The following individuals have been assigned specific roles to ensure proper oversight and control:

Budget Requisition Officer: The Budget Requisition Officer is responsible for initiating and overseeing budget requisitions who will be KRA focal persons and county project coordinator.

Expenditure Authorizing Officer: The Expenditure Authorizing Officer will be the chief officer public service management, devolved units, administration and ICT who will be is responsible for approving expenditures and ensuring that they are in line with the approved budget and financial regulations. This role is essential for maintaining fiscal discipline and transparency throughout the project lifecycle. By assigning clear roles and responsibilities to the Budget Requisition Officer and Expenditure Authorizing Officer, we aim to promote accountability, transparency, and sound financial management practices during the program implementation stage.

GOVERNOR

Approved by;

Signad

H.E Simon Kachapin Kitalei, EGH, (Governor)

Chairperson; County Program Steering Committee

Signed;

Julius K Lopuonyang

County Program Coordinator